

**Community-Driven Approaches to Crime Reduction - District Strategic Plan**  
**CHICAGO POLICE DEPARTMENT**

District: 024

Year: 2026

**SECTION 1 – PROBLEM SOLVING PRIORITIES**

Determine and define three problem solving priorities for your District for the coming year, as identified by the community. Provide responses below to delineate how the District will apply the SARA model of problem solving to each priority. **Please ensure responses are specific and detailed.**

PROBLEM SOLVING PRIORITY #1					
<b>Scanning</b>	<b>Priority Title</b>	Narcotics Sales			
	<b>Priority Type</b>	<input type="checkbox"/> Violent Crime	<input type="checkbox"/> Property Crime	<input checked="" type="checkbox"/> Quality of Life	
	<b>Source</b> <i>Check all that apply</i>	<input checked="" type="checkbox"/> Calls for Service	<input checked="" type="checkbox"/> Community Conversations	<input checked="" type="checkbox"/> DAC Meetings	<input type="checkbox"/> Resident Survey Data
		<input checked="" type="checkbox"/> Crime Data	<input checked="" type="checkbox"/> Community Interactions	<input checked="" type="checkbox"/> Beat Meetings	<input type="checkbox"/> Other: _____
<b>Rationale</b> <i>Explain why this is a top priority for your district. Provide specific numbers for calls for service and/or crime data to support your explanation. Be as specific as possible.</i>	<p>The 24th District has designated Howard Street between Greenview Avenue and Clark Street, along with nearby surrounding areas, as its top Problem Solving Priority due to persistent violence, narcotics activity, and quality-of-life concerns that have continued despite ongoing enforcement and engagement efforts. The priority area—generally referred to as “Howard Street”—is bounded by Greenview to the east, Clark to the west, Juneway to the north, and Rogers to the south. Within this area are several chronic trouble locations, including Gateway Centre Plaza, the Howard Red Line Station, and Willye B. White Park. The sustained concentration of criminal activity in these locations has reinforced the need for continued focus and intervention.</p> <p>A primary driver of the issues along Howard Street is the sustained presence of a justice-involved street group whose activities contribute significantly to both violent crime and community intimidation. Members of this group regularly loiter at key locations, intimidate residents and businesses, and recruit new members, aided by the area’s proximity to public transit, parks, and schools. Their involvement has resulted in a disproportionate share of both victimization and offender activity, making them a central factor in the area’s continued instability.</p> <p>Crime data underscores the seriousness of the problem. Between January 1 and November 25, 2025, the broader Howard Street priority area generated 37 Violent Compstat Crimes, including criminal sexual assaults, robberies, aggravated batteries—some involving shootings—and simple batteries. A more focused analysis of Howard Street between Greenview and Clark revealed that this half-mile stretch alone accounted for 16 Violent Compstat Crimes, representing 43 percent of all violent crime within the larger priority boundaries. This concentration of violence confirms that this corridor is the epicenter of the district’s public safety concerns.</p> <p>Narcotics activity is a central underlying issue and serves as the primary revenue source for the justice-involved street group operating in the area. Officers routinely observe narcotics solicitation, sales, and use, which has contributed to overdoses and significant quality-of-life degradation. During the same reporting period, Howard Street generated dozens of narcotics-related calls, over one hundred narcotics loitering dispersals, and more than fifty drug-related arrests. The area also experienced numerous overdose incidents, including one fatality despite officers administering life-saving measures, highlighting the severity of the drug crisis.</p> <p>The saturation of narcotics activity has also led to an increased presence of unlawful firearms. Consistent with the established nexus between drugs and guns, Howard Street has</p>				

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	<p>generated a high volume of firearm-related calls, including reports of individuals armed with guns, armed robberies, sexual assault involving a firearm, and multiple shooting incidents. These factors further elevate the risk to residents, commuters, and officers working in the area.</p> <p>Compounding these issues is a strong correlation between narcotics use, mental health crises, and a large non-domiciled population concentrated along Howard Street. The area attracts individuals who self-medicate mental health conditions with narcotics, as well as those whose drug dependency contributes to new or worsening mental health disorders. Data reflects hundreds of service calls involving mental health components, including numerous hospital transports. Additionally, a visible non-domiciled population frequently loiters, panhandles, uses narcotics in public spaces, and establishes encampments that generate sanitation concerns and degrade overall quality of life. Together, these interconnected issues reinforce why Howard Street remains the 24th District's most urgent problem-solving priority.</p> <p>In summary, Howard Street remains the focal point for the District's top problem-solving efforts due to persistent violent crime, narcotics trafficking, mental health crises, and quality of life concerns that impact both residents and the wider community. Continued and focused strategies are essential to address these complex, interconnected issues and to enhance safety and well-being for all who live, work, and travel in the area.</p>
<p style="writing-mode: vertical-rl; transform: rotate(180deg);"><b>Analysis</b></p> <p><b>Problem Analysis</b>  <i>Explain the problem by describing each of the listed elements. Be as specific as possible.</i></p>	<p>1. <i>Who is / are the victim(s)?</i></p> <p>The issues identified above implicate numerous victims. First, and generally, society at large is a victim. Narcotics and violence have a systemic effect that infiltrates our society. Narcotics often drive violent acts, as justice-involved individuals use violence to protect and maintain their narcotic sales territory. Similarly, narcotic-dependent individuals drive crime by committing various other crimes to support their narcotic dependency, such as robbery, burglary, and theft.</p> <p>Moreover, as previously stated, narcotic saturated areas have a larger population of mental health consumers and non-domiciled individuals, which leads to quality of life issues. Society often becomes the victim of these issues or is responsible for the care and concern for justice-involved individuals, mental health consumers, narcotic-dependent individuals, and non-domiciled individuals when they are injured or require basic support.</p> <p>Specifically speaking, the victims of "Howard Street" include the "Howard Street" community members, those passing through, businesses, and even the members of the justice-involved street group. The "Howard Street" community is a vibrant and mixed community, with residents having diverse backgrounds. However, they are frequently victimized by justice-involved individuals, mental health consumers, narcotic-dependent persons, and non-domiciled individuals. Community members suffer homicides, aggravated batteries, robberies, criminal sexual assaults, and burglaries. As a result, the community members live in constant fear that they will be victimized.</p> <p>Furthermore, due to the Howard Red Line Station, many others come to "Howard Street" to use the CTA. These people rely on the Howard Red Line Station for transportation to work,</p>

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school, and leisure activities. However, as they are passing through to access the CTA, they are harassed, intimidated, solicited for narcotics, asked for money, and victimized. Consequently, people refuse to come to "Howard Street," causing CTA ridership and the local businesses to suffer.

"Howard Street" is also inclusive of Gale Community Elementary School and Willye B White Park. As stated, school-age children who attend Gale Community School and play at Willye B White Park, as well as their parents, are harassed and intimidated by justice-involved individuals, mental health consumers, and non-domiciled individuals. On occasion, these community members are collateral victims of justice-involved street groups' violence, recruited into the street group, or enticed to use narcotics, creating circular and generational issues.

Finally, justice-involved persons are victimized. Justice-involved persons are also members of the "Howard Street" community who are frequently crime victims. Justice-involved persons are frequently the victims of homicides, aggravated batteries, and aggravated assaults.

*2. Describe the methods / actions used by the offender (do not include demographic information). Include any identified patterns such as motives, types of weapons used to commit the crime, how they attempt to flee the scene of the crime, etc.*

The main source of income for the justice-involved street group is narcotics sales. Members of this group commonly use the Howard Red Line Station as a hub for selling and distributing narcotics. The individuals involved often shout narcotics slang to solicit buyers. After these solicitations, they conduct hand-to-hand transactions or instruct buyers to pick up at another location. Once narcotics are purchased, users often consume them at the Howard Red Line Station, Gateway Centre Plaza, alleyways, or other spots in the Howard Street area. As a result, these users are frequently found disoriented, unconscious, or, in some cases, deceased.

The street group uses multiple methods to control its territory and conduct illicit operations, with violence as its primary tactic. Members are often armed with concealed firearms, which they use to intimidate or attack rivals and anyone threatening their territory or activities. In addition to firearms, they readily use physical force to intimidate, assault, or batter those who impede their criminal operations.

Members of the justice-involved street group use several means to flee the scene. First, as "Howard Street" community members, they are intimately familiar with Howard and the surrounding areas, including locations to hide firearms and narcotics. They know all alleyways, open yards, abandoned sites, cut-throughs, and courtyards suitable for quick escapes after crimes or during police pursuit. Second, they often have vehicles nearby for immediate access, either to carry out acts of violence, such as drive-by shootings or to leave the area swiftly. Lastly, justice-involved persons utilize the Howard Red Line, which offers easy train access to depart the area. The Howard Red Line Station includes multiple entrance/exit points, cut-throughs, numerous rooms, and a publicly accessible attached parking garage. These locations are used for narcotics transactions, to elude law enforcement, and to facilitate further criminal activity.

Typical Time of Day (select all that apply):

1<sup>st</sup> Watch

2<sup>nd</sup> Watch

3<sup>rd</sup> Watch

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	<p>3. <i>What is the location of this problematic activity? Use street names to delineate the boundaries below:</i></p> <ul style="list-style-type: none"> <li>• Eastern Boundary: Greenvew (1500 W.)</li> <li>• Western Boundary: Clark (1790 W.)</li> <li>• Northern Boundary: Juneway (7700 N.)</li> <li>• Southern Boundary: Rogers</li> </ul>
<p><b>Root Cause Analysis</b> <i>Identify potential root causes of the problem that, if mitigated, would prevent the problem from re-occurring. Be as specific as possible.</i></p>	<p>The root cause of Problem Solving Priority #1 is the justice-involved street group and its narcotic sales. The District is confident that reducing this group's presence and drug sales will decrease related issues. There is a clear link between street groups and violence. These groups use violence, especially firearm violence, to control territory and protect narcotic sales. Street group members fire weapons, including high-powered rifles, at rivals or anyone who interferes, without regard for public safety.</p> <p>Rival street groups also target members of the "Howard Street" group with violence. Rivals fire weapons indiscriminately at loitering groups, sometimes shooting or killing "Howard Street" members. This threatens street group members, Howard Red Line commuters, children and parents near Willye B White Park and Gale Community Elementary School, local businesses, and other community members.</p> <p>We believe that reducing the justice-involved street group's presence and its narcotic sales will decrease the prevalence of mental health consumers, non-domiciled persons, and quality-of-life concerns. The lifecycle of narcotics, as we define it, links drug sales to mental health disorders and homelessness, thereby escalating community quality-of-life issues. Narcotic use and addiction can precipitate mental health disorders, while some with pre-existing mental health conditions use narcotics as self-medication, forming a reinforcing cycle.</p>
<p><b>Response Strategy</b> <i>Describe the overall approach that will be taken to solve the problem, based on the Analysis completed above. Non-enforcement strategies must be included.</i></p>	<p><i>Non-enforcement response (required):</i></p> <p>The 24th District believes that the best non-enforcement response to mitigate Problem Solving Priority #1 is increased police presence, the use of other city departments for city services, and engagement with community-based organizations (CBOs). We assert that increased police presence can help mitigate the identified issues associated with Problem Solving Priority #1. We will continue to have officers dedicated to a stationary post at Howard and Paulina, the heart of "Howard Street." These officers will serve as a visual deterrent to the justice-involved members to curtail their open narcotic sales, as well as deter their ability to intimidate or become violent with others or for rivals to become violent with them. These officers will also be available to community members who need assistance or wish to report a crime or other issues. The District will also use officers to perform foot patrols and outdoor rollcalls to engage the public and businesses to address ongoing or emerging issues. Lastly, the District would engage the Mass Transit Unit to increase its presence at the Howard Red Line Station and platform.</p> <p>The 24th District would also work with other city departments to increase city services on "Howard Street." First, we will engage Streets and Sanitation to remove and clean any homeless encampment and related squalid conditions. Next, we will meet with the Chicago Transit Authority and stakeholder for Gateway Centre Plaza to craft a response plan that better mitigates issues related to the justice-involved street group at these locations, including increased security, enhanced surveillance, and location hardening without restricting commuter and patron use. Finally, the District's trouble-building liaison will work</p>

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with the City's Building Department to identify and control trouble and abandoned buildings in "Howard Street" that are being used as justice-involved member strongholds, narcotic dens, non-domiciled sites, or locations that easily store narcotics and firearms.

Lastly, the 24th District will work closely with community-based organizations to organize and supply assistance to mental health consumers and non-domiciled individuals. The District will continue to use organizations such as Trilogy, the Howard Area Community Center, and Centro Romero to provide supportive resources to impacted individuals. The 24th District will also seek to build relationships with other organizations that can provide resources and care to these individuals to help break the narcotics lifecycle. The end goal would be to provide mental health consumers and non-domiciled individuals with easily accessible resources that lead to definitive improvement in their lives.

*Enforcement response (if applicable):*

The 24th District plans to use multiple enforcement tools to address issues related to Problem Solving Priority #1. First, at the district level, we plan to increase tactical officer presence in the area, who will perform an increased amount of gang and narcotics loitering dispersals and arrest those who fail to comply. Officers will also saturate the area and enforce low-level offenses that contribute to overall quality-of-life issues, such as drinking on the public way, urinating on the public way, and being in the park after hours. The District will also host additional traffic and vehicle equipment missions, with the goal of recovering weapons, narcotics, and impounding vehicles.

Next, the 24th District will request the use of additional Chicago Police Department resources, including saturation teams and the Community Safety Team. While we understand that the City has many priorities and limited resources, we suspect that adding these units, even on a temporary or rotating basis, would be enough to make an impact on "Howard Street." When deployed, we would ask the officers to increase their presence at "Howard Street," enforce traffic and vehicle equipment violations, and cite for low-level quality-of-life offenses.

Finally, the 24th District would like to partner with the Detective Unit, the Gang Investigation Unit, and the Narcotics Section to conduct a large-scale investigation. We believe that, given the scale of the "Howard Street's" justice-involved group and the syndication of its narcotics market, a large-scale investigation would implicate numerous involved persons and net a large amount of narcotics. We believe that such an investigation would remove key individuals from the area and stem the flow of narcotics.

**Root Cause Mitigation** *Explain how the Response Strategy directly addresses the root cause that was analyzed above.*

The non-enforcement and enforcement response strategy listed above will have a multifaceted effect on Problem Solving Priority #1. The response strategy in the non-enforcement response section focuses on three key elements: presence, services, and resources. Police presence will deter violence and narcotics sales, while also being present for community members who need assistance or wish to report a crime. Officer performing foot patrols and outdoor rollcalls also shows the community that the Chicago Police Department is responding to their concerns and is available to assist. Moreover, police presence is not limited to district personnel. The District will request an increased presence of Mass Transit units to demonstrate to the public that the Chicago Police Department takes public safety seriously at the Howard Red Line Station and its platforms.

The non-enforcement response also includes other city services. The 24th District is engaging other city services to address ongoing and emerging issues that contribute to the

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growth of justice-involved street groups and quality-of-life concerns. Streets and Sanitation will be requested to remove and clean homeless encampments, remove graffiti, and tow abandoned vehicles, while the City's Buildings Department will be asked to address troubled and abandoned buildings. We will also meet with the Chicago Transit Authority and stakeholder for Gateway Centre Plaza to develop a plan to reduce the presence of justice-involved individuals, mental health consumers, and non-domiciled individuals at these locations.

The next element, and likely the most important, is working with community-based organizations to provide resources. We assess that without providing supportive resources to mental health consumers and the non-domiciled, our efforts to mitigate Problem Solving Priority #1 will flounder, regardless of how much effort is put into police presence and city services. Those impacted by narcotics need accessible, supportive, and definitive resources if they are going to see any positive changes that reduce their suffering and need to be in "Howard Street."

While the strategies in the non-enforcement response are the 24th District's preferred response to Problem Solving Priority #1, we assess that enforcement responses are necessary to bolster our plan and to meet our goals. We believe that saturating the area with district personnel and outside units will limit justice-involved individuals' ability to openly sell narcotics or perpetrate violent crimes. Next, tactical officers will be asked to increase their presence and enforce the City's gang and narcotics loitering ordinance to restrict the street group members' presence and ability to sell narcotics. The District will also conduct more targeted missions focused on traffic and vehicle equipment violations, with a focus on locating narcotics and illegal firearms; thus, reducing their presence. Furthermore, we will request that officers enforce low-level crimes to address and reduce quality-of-life issues. Finally, the 24th District will consult with investigative units to bring a large-scale investigation into "Howard Street's" open narcotic sales. We believe that, in concert, our enforcement response will address the 24th District's key concerns regarding "Howard Street."

	<b>Team</b> <i>(select only those that apply)</i>	<b>Specific Response Strategy Activities</b> <i>(only for those selected)</i>	<b># of Personnel Involved in Response Strategy</b>
<b>District Personnel Resources</b> <i>Clearly identify what role each team will play in executing the above Response Strategy. Fill out only those that apply.</i>	<input checked="" type="checkbox"/> Watch Personnel	The 24th District will assign watch personnel across all three watch to a fixed post located at Howard and Paulina. Watch personnel and supervisors will ensure that beat 2422 maintains beat integrity. Watch personnel will also conduct directed missions and enforce low level offenses. Watch personnel will conduct frequent foot patrols, outdoor rollcalls, and Howard Red Line Station and platform checks.	Lieutenants:1 Sergeants:1 Police Officers:2-4
	<input type="checkbox"/> District Coordination Team		Lieutenants: Sergeants: Police Officers:
	<input checked="" type="checkbox"/> Community Policing	The community policing office will work closely with the stakeholders, community based organizations, business owners, and violence interrupters in "Howard Street." The community policing office will also continue to organize and participate in community events to foster cooperation, trust, and community building.	Lieutenants: Sergeants:1 Police Officers:8

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		<input checked="" type="checkbox"/> Tactical / Specialized Units	Tactical officers across all teams will be asked to increase their presence in "Howard Street." They will increase their gang and narcotics loitering dispersals and arrests those who fail to comply. Tactical officers will also participate in directed mission with the focus on recovering narcotics, illegal firearms, and impounding vehicles.	Lieutenants:1 Sergeants:3 Police Officers:30
		<input checked="" type="checkbox"/> SDSC Room	The SDSC room will increase their monitoring of the PODs located in "Howard Street" area, specifically those that monitor Howard between Greenview and Clark. The SDSC room will provide intelligence regarding street group activities, narcotic sales, and real time information related in-progress calls of violence. The SDSC will utilize its technology to increase the numbers of arrests and bolster successful prosecutions.	Lieutenants:1 Sergeants:1 Police Officers:6 Civilians:1
<b>Other District Resources</b> <i>Identify non-personnel District resources (technology, equipment, etc) that will be used in executing the above Response Strategy.</i>	<b>Resource</b>		<b>Role in Response Strategy Execution</b>	
		Police Observation Devices (PODs)	PODs will be used by the SDSC room, tactical officers, Robbery / Burglary Team members, Detectives, and other investigative units for video surveillance and incident immortalization.	
		Automatic License Plate Readers (ALPRs)	Stationary and vehicle mounted ALPRs will be used to locate and recover stolen vehicles.	
		DEX-Phones	Officers will use their DEX-Phones to have instant access to department databases that will assist them during street investigations.	
<b>Other CPD (non-District) Resources</b> <i>Identify non-District CPD resources that will be needed to execute the above Response Strategy.</i>	<input checked="" type="checkbox"/> Bureau of Detectives	The Detectives will continue to conduct investigations and request that appropriate charges and upgrades are brought against offenders.		
	<input checked="" type="checkbox"/> Bureau of Counter-Terrorism	Request the Gang Investigation Unit and/or Narcotic Section commit to a large-scale and comprehensive investigation of "Howard Street's" open air narcotics market.		
	<input checked="" type="checkbox"/> Other: Cook County State Attorney's Office	Officers and Investigators will consult with SA's Office for advice, arrest/search warrants, and to bring appropriate charges and upgrades against offenders.		
	<input type="checkbox"/> Other: _____			
<b>City Resources</b> <i>Clearly identify what role each agency will play in executing the Response Strategy. Fill out only those that apply.</i>	<b>Entity (select only those that apply)</b>		<b>Role/Responsibilities (only for those selected)</b>	
	<input checked="" type="checkbox"/> Chicago Parks District	The Chicago Park District will report ongoing issues occurring in the parks, cooperate with investigations, and assist in dissemination information to the community. The park district will also host, in conjunction with CPD, youth engagement programs.		
	<input checked="" type="checkbox"/> Chicago Public Schools	CPS will assist CPD by providing information about ongoing conflicts and criminal issues occurring in the schools. CPS will also work with CPD to educate student about gangs, narcotics, and other safety concerns.		
	<input checked="" type="checkbox"/> Chicago Transit Authority	The CTA will ensure there is an increase presence of their security, reports crimes and loitering to CPD, provide surveillance to officers, and cooperate with investigations.		

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	<input checked="" type="checkbox"/> Dept of Streets and Sanitation <input type="checkbox"/> Department of Transportation <input checked="" type="checkbox"/> Dept of Family and Support Services <input checked="" type="checkbox"/> Department of Public Health <input type="checkbox"/> Department of Finance <input checked="" type="checkbox"/> Department of Housing <input checked="" type="checkbox"/> Other: Department of Forestry <input type="checkbox"/> Other: _____ <input type="checkbox"/> Other: _____	S&S will assist in removing and cleaning encampments, towing vehicles, installing additional lighting, and removing graffiti.  Provide assistance and resources to families.  Provide assistance and resources to impacted individuals.  In cooperation with CPD, assess and resolve trouble buildings.  Forestry will remove or trim bushes, trees, or others items obstructing PODs view.										
<p><b>Community Resources</b>  <i>Identify what role community org s/members will play in executing the Response Strategy. Provide organization names and outline specific roles/responsibilities</i></p>	<table border="1"> <thead> <tr> <th data-bbox="381 632 727 667"><b>Entity (specify org name)</b></th> <th data-bbox="727 632 1516 667"><b>Role/Responsibilities</b></th> </tr> </thead> <tbody> <tr> <td data-bbox="381 667 727 758">Trilogy</td> <td data-bbox="727 667 1516 758">Trilogy will provide services to mental health consumers and narcotic dependent persons. Trilogy will also respond to a scene when requested to assist CPD with individuals who are suffering a crisis.</td> </tr> <tr> <td data-bbox="381 758 727 848">Howard Area Community Center</td> <td data-bbox="727 758 1516 848">Howard Area Community Center will provide education, reentry services, employment assistance, youth engagement programs, and food.</td> </tr> <tr> <td data-bbox="381 848 727 938">Centro Romero</td> <td data-bbox="727 848 1516 938">Centro Romero will provide adult services and education, legal services, youth education and programs, women's programs, and other resources and assistance.</td> </tr> <tr> <td data-bbox="381 938 727 1031"></td> <td data-bbox="727 938 1516 1031"></td> </tr> </tbody> </table>	<b>Entity (specify org name)</b>	<b>Role/Responsibilities</b>	Trilogy	Trilogy will provide services to mental health consumers and narcotic dependent persons. Trilogy will also respond to a scene when requested to assist CPD with individuals who are suffering a crisis.	Howard Area Community Center	Howard Area Community Center will provide education, reentry services, employment assistance, youth engagement programs, and food.	Centro Romero	Centro Romero will provide adult services and education, legal services, youth education and programs, women's programs, and other resources and assistance.			
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<p><b>Community Ownership</b>  <i>Explain how the Response Strategy and activities listed above will establish and empower the community to take on a leadership role in solving the problem.</i></p>	<p>A well-designed plan and response by the Chicago Police Department in partnership with other city services, violence interrupters, and community stakeholders can build community empowerment and ownership by prioritizing collaboration, transparency, and shared decision-making. When officers actively engage residents in identifying neighborhood concerns, co-developing safety strategies, and participating in problem-solving initiatives, the community gains a sense of agency in shaping its own environment. Consistent communication, respectful partnerships, and visible follow-through on community-driven priorities help strengthen trust and demonstrate that policing is something done with the community, not to it. Over time, this approach encourages residents to take greater ownership of local issues, reinforces collective responsibility for safety, and fosters a more resilient and empowered community.</p>											
<p><b>Assessment Plan</b>  <b>Metrics</b>  <i>Select the Focus Metric that will be used as the primary measure to evaluate progress for this problem. Then, list any other quantitative and qualitative outcomes that you will use to track progress.</i></p>	<p><i>Focus Metric (refer to the District Guidance Document for a list of aligned metrics):</i></p> <p>The 24th District will use the following "Focus Metrics" to measure and evaluate the progress of Problem Solving Priority #1.</p> <ol style="list-style-type: none"> <li>1. A reduction of violent crimes, including a decrease in the number of shooting incidents, robberies, and batteries.</li> <li>2. A reduction of property crimes, including a decrease in the number of burglaries and thefts.</li> <li>3. A reduction of quality of life issues, including a reduction of calls for service related to mental health consumers, narcotic dependent individuals, and non-domiciled persons.</li> </ol> <p><i>Additional Metrics:</i></p>											

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<p><b>Follow-Up Plan</b>  <i>Explain how the District will follow-up to ensure that the Response Strategy is having the desired impact</i></p>	<p>Over what time horizon will the Response Strategy be implemented? (select one)</p>	<input type="checkbox"/> 1 to 3 months	<input type="checkbox"/> 4 to 6 months	<input checked="" type="checkbox"/> More than 6 months
	<p>How frequently will District personnel follow-up to ensure the Response Strategy is having the desired impact?</p> <p>The 24th District will monitor its response strategy to Problem Solving Priority #1 through data analysis, community feedback, and internal review. We will track calls for service, arrests, narcotics incidents, and quality-of-life complaints. This will help determine whether our response strategy is reducing issues linked to justice-involved persons, drug sales, mental health consumers, narcotic-dependent individuals, and non-domiciled persons. We will review progress monthly, compare against baselines, and adjust tactics as needed. We will reallocate resources where necessary. Community input from meetings, outreach, and local partnerships will provide insight into neighborhood safety perceptions. These combined efforts will help us regularly update our strategy for clear, measurable improvement.</p>			
<p><b>Mitigation Criteria</b>  <i>Explain how you will specifically know when the problem can be considered "addressed". Consider both quantitative and qualitative approaches.</i></p>	<p>The District will consider the priority problem resolved when clear quantitative and qualitative indicators show sustained improvement. Quantitatively, this includes measurable reductions in crime reports, calls for service, environmental contributors, or repeat incidents within the affected area. Qualitatively, the District and community members report observable changes, including improved neighborhood conditions, enhanced coordination among stakeholders, and consistent follow-through on response strategies that actively address the root concerns. The problem will be considered fully resolved only when data, observations, and community sentiment collectively demonstrate that the issue has been mitigated and that safeguards are in place to prevent its recurrence.</p>			

**END PRIORITY #1**

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PROBLEM SOLVING PRIORITY #2					
<b>Scanning</b>	<b>Priority Title</b>	Gun-Violence			
	<b>Priority Type</b>	<input checked="" type="checkbox"/> Violent Crime	<input type="checkbox"/> Property Crime	<input type="checkbox"/> Quality of Life	
	<b>Source</b> <i>Check all that apply</i>	<input checked="" type="checkbox"/> Calls for Service	<input checked="" type="checkbox"/> Community Conversations	<input checked="" type="checkbox"/> DAC Meetings	<input type="checkbox"/> Resident Survey Data
		<input checked="" type="checkbox"/> Crime Data	<input type="checkbox"/> Community Interactions	<input checked="" type="checkbox"/> Beat Meetings	<input type="checkbox"/> Other: _____
<b>Rationale</b> <i>Explain why this is a top priority for your district. Provide specific numbers for calls for service and/or crime data to support your explanation. Be as specific as possible.</i>	<p>The 24th District analyzed multiple data sources, including Data Warehouse, Caboodle, and community input, and identified an emerging concentration of gun-related crime within the area bounded by Peterson Avenue to the south, Albion Avenue to the north, Damen Avenue to the east, and California Avenue to the west. This approximately 0.78-square-mile area has shown a measurable trend in firearm-related violence, which the District attributes to the presence of justice-involved street groups and a recently resettled refugee population. Based on these findings, the District designated gun-related crime in this area as Problem Solving Priority #2 (PSP2).</p> <p>Within PSP2, two justice-involved street groups exert significant territorial influence: the Rosemont and Claremont Latin Kings and the Bell and Devon Black P Stones. Data analysis shows that these groups collectively control approximately 63 percent of the PSP2 area, with the Latin Kings alone controlling more than half. Further examination revealed that gun-related violence is heavily concentrated within these territories. Between January 1 and December 7, 2025, there were 22 Violent Compstat Crimes involving firearms in PSP2, including armed robberies, aggravated batteries with shootings, and other serious offenses. Of these incidents, 82 percent occurred within areas controlled by justice-involved street groups.</p> <p>This pattern extends beyond violent crimes to include other firearm-related activity. During the same period, PSP2 generated 95 shots-fired calls, resulting in several case reports and the recovery of nine firearms. Analysis showed that more than three-quarters of shots-fired calls originated within justice-involved street group territories, and all firearms recovered were found in Latin King-controlled areas. These figures reinforce the conclusion that street group territorial control plays a central role in the prevalence of gun activity within PSP2.</p> <p>In addition to established street groups, the District identified a newly emerging justice-involved group formed by members of the Rohingya community who have resettled in the area. Officers have observed increased contacts involving this group, referred to operationally as the “Rohingyan Crew,” operating primarily within a small subsection of PSP2. The District believes that factors such as historical trauma, mistrust of government, limited awareness or access to social services, language barriers, and untreated psychosocial conditions may contribute to maladaptive and antisocial behaviors, including involvement in gun-related offenses.</p> <p>Data supports this assessment. Although the Rohingya Crew’s area of operation comprises only about 6 percent of PSP2’s total geographic area, it accounted for a disproportionate share of firearm-related activity during the study period. Specifically, this small area generated 20 percent of shots-fired calls, 25 percent of shooting victims, and 9 percent of</p>				

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	<p>armed robberies within PSP2. The concentration of these incidents, combined with the area's limited size, indicates a statistically significant clustering of gun-related crime.</p> <p>Taken together, the data demonstrate that gun violence within PSP2 is driven by a combination of entrenched justice-involved street groups and an emerging group, the "Rohingyan Crew." These findings justify the District's designation of gun-violence as Problem Solving Priority #2 and underscore the need for a coordinated response that addresses enforcement, prevention, community trust, and access to supportive services.</p>
<p style="writing-mode: vertical-rl; transform: rotate(180deg);"><b>Analysis</b></p> <p><b>Problem Analysis</b>  <i>Explain the problem by describing each of the listed elements. Be as specific as possible.</i></p>	<p>4. <i>Who is / are the victim(s)?</i></p> <p>Within Problem Solving Priority #2, the victims of these gun-related offenses include community members who encounter offenders during armed robberies, attempted robberies, vehicular hijackings, and aggravated batteries involving firearms. Victims also include individuals struck by gunfire during targeted or reckless shootings, as well as residents whose homes, vehicles, or property sustain damage from indiscriminate gunfire. In addition, the broader community is victimized through repeated exposure to shootings, intimidation, and the threat of violence, which undermines public safety, erodes quality of life, and contributes to fear and instability within the affected neighborhoods.</p> <p>5. <i>Describe the methods / actions used by the offender (do not include demographic information). Include any identified patterns such as motives, types of weapons used to commit the crime, how they attempt to flee the scene of the crime, etc.</i></p> <p>The gun-related crimes occurring within PSP2 reveal several clear behavioral patterns in how offenders operate, particularly in areas controlled by established street groups. Offenders tend to rely on handguns as their primary weapon, consistent across a wide range of incidents such as armed robberies, vehicular hijackings, attempted robberies, and aggravated batteries in which victims were shot. The concentration of these incidents within defined territorial boundaries suggests that armed offenders may be using firearms not only to commit opportunistic crimes but also to assert control, intimidate rivals, and enforce territorial dominance. Their actions reflect a willingness to display or discharge firearms in public spaces, often resulting in a high volume of shots-fired calls even when no victim is struck.</p> <p>Across both violent and non-violent gun incidents, offenders show a pattern of operating in clusters or "hot spots" located deep within group-controlled areas. These clusters frequently align with known boundaries where offenders may feel insulated by local influence or able to blend into high-density surroundings without drawing immediate attention. The pattern of discharging weapons—sometimes recklessly and without an identified target—suggests that some offenders may use gunfire as a signaling mechanism, a retaliatory measure, or a means of intimidation within disputed or sensitive blocks. The notable volume of gunfire calls that do not result in a case report indicates that offenders often flee quickly or depart before officers arrive, relying on familiarity with side streets, alleys, and compact neighborhood layouts to evade detection.</p> <p>When offenders do commit armed robberies or confrontations, they typically rely on swift, close-quarters approaches that leverage surprise. Many incidents involve offenders displaying or pointing a firearm at a victim to quickly compel compliance. After the offense, offenders most often escape on foot through residential passages, courtyards, and alleys, or use nearby arterial streets to flee in waiting vehicles. Their flight patterns indicate knowledge of the terrain and an understanding of response times, suggesting they may intentionally select locations where they can rapidly disappear into neighborhood side routes. The limited number of firearm recoveries compared to the volume of gun-related incidents further</p>

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suggests that offenders frequently hide, transfer, or dispose of weapons immediately after use to avoid long-term possession.

Emerging groups within PSP2 show additional behavioral patterns that contribute to the overall gun-crime trend. These offenders have demonstrated a pattern of discharging firearms in dense residential areas, often resulting in reckless-discharge reports and damage to property. Their activities include sporadic gunfire, localized intimidation, and occasional armed robberies within a very small geographic footprint. Despite operating within only a small percentage of the PSP2 area, this group's actions account for a disproportionately high share of shots-fired calls and a meaningful share of violent incidents. Their operational area exhibits concentrated clusters of gunfire that suggest internal disputes, settling interpersonal conflicts through intimidation, or reacting to perceived threats rather than engaging in broader territorial conflicts typical of more established street groups.

Overall, offenders involved in PSP2's gun-related crime trend rely heavily on accessible firearms, operate in dense territorial clusters, and utilize quick-escape routes embedded within neighborhood infrastructure. Their motives appear to range from territorial enforcement to opportunistic robberies, retaliatory gunfire, and the use of intimidation within compact areas of influence. The combination of established territorial groups and emerging localized groups contributes to a multi-layered pattern of gun activity characterized by concentrated geographic clusters, high rates of shots-fired incidents, and evasive offender behaviors following the commission of crimes.

Typical Time of Day (select all that apply):

1<sup>st</sup> Watch

2<sup>nd</sup> Watch

3<sup>rd</sup> Watch

6. What is the location of this criminal activity? Use street names to delineate the boundaries below:

- Eastern Boundary: Damen
- Western Boundary: California
- Northern Boundary: Albion
- Southern Boundary: Peterson

**Root Cause Analysis** Identify potential root causes of the problem that, if mitigated, would prevent the problem from re-occurring. Be as specific as possible.

Several root causes contribute to the persistence of gun-related crime within PSP2, and mitigating them would significantly reduce the likelihood of these problems reoccurring. A primary root cause is the presence of multiple justice-involved street groups operating within a small geographic area, creating ongoing territorial conflicts, retaliatory disputes, and competition for control of illicit activities. These dynamics drive both targeted and indiscriminate gunfire, reinforcing a cycle of violence. Another major factor is the continued accessibility and circulation of illegal firearms within these networks; because guns are easily exchanged, hidden, or transferred, offenders can repeatedly commit violent acts with minimal disruption. Environmental conditions within PSP2 also enable criminal activity—dense housing, alley networks, and limited natural surveillance provide offenders with opportunities to commit gun-related offenses quickly and evade police using familiar escape routes.

In addition to environmental and territorial elements, several social and systemic root causes contribute to the problem. Some residents have limited trust in government systems or are unaware of available support services, resulting in unmet needs related to education, employment, conflict resolution, and mental health. These service gaps allow vulnerable individuals, including those coping with trauma or high stress, to rely instead on peer groups that may encourage or normalize illegal behavior. Barriers such as language limitations, cultural differences, and limited access to mental-health or social services further exacerbate these issues, leaving trauma and psychosocial challenges unaddressed. Finally, the lack of

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	<p>structured youth programs, mentorship opportunities, and reliable economic pathways creates conditions in which at-risk youth may be drawn into criminal groups in search of belonging, identity, or financial stability. Addressing these interconnected root causes, ranging from territorial disputes and firearm access to service gaps, environmental vulnerabilities, and economic instability—is essential to preventing the recurrence of gun-related crime in PSP2.</p>
<p style="writing-mode: vertical-rl; transform: rotate(180deg);"><b>Response</b></p>	<p><i>Non-enforcement response (required):</i></p> <p>The District can collaborate with city agencies, schools, NGOs, and community groups to increase access to mental-health resources, trauma support, youth programs, and employment pathways, particularly for individuals who are disengaged from government institutions or unaware of available assistance. Improving trust through consistent community engagement, culturally aware communication, and sustained presence at community meetings can help reduce fear, improve reporting, and enhance cooperation. Finally, coordinating with city partners to improve lighting, visibility, and environmental design in high-risk areas will make it more difficult for offenders to carry out gun-related crimes and quickly flee. By combining enforcement, prevention, outreach, service connection, and environmental improvements, the District can create long-term, sustainable reductions in violence within PSP2.</p>
	<p><i>Enforcement response (if applicable):</i></p> <p>To mitigate these issues, the District should adopt a comprehensive, layered approach that addresses both immediate safety concerns and the underlying drivers of gun-related crime. First, the District can intensify data-driven policing by concentrating patrols, foot beats, and tactical resources in the highest-risk micro-locations identified through Caboodle and Data Warehouse. This should be paired with focused deterrence strategies that target the small number of individuals and groups driving the bulk of gun-related incidents, using a combination of enforcement, direct communication, and social-service engagement. Strengthening partnerships with violence-interruption organizations and street outreach workers can help reduce retaliatory cycles, mediate conflicts, and provide alternatives for individuals on the brink of violence.</p>
<p style="writing-mode: vertical-rl; transform: rotate(180deg);"><b>Response</b></p>	<p><b>Root Cause Mitigation</b> <i>Explain how the Response Strategy directly addresses the root cause that was analyzed above.</i></p> <p>The Response Strategy directly addresses the identified root causes by combining enforcement, prevention, outreach, and environmental improvements in a way that targets both the symptoms of gun violence and the conditions that allow it to persist. By focusing police and tactical resources on micro-locations where gun incidents cluster, the strategy disrupts territorial conflicts and reduces opportunities for offenders to use firearms within areas controlled by justice-involved groups. Focused deterrence, combined with direct communication and targeted enforcement, addresses the availability and circulation of illegal firearms by concentrating attention on the small group of individuals driving most gun-related incidents. This helps reduce the flow and use of weapons that fuel violence.</p> <p>The strategy also tackles environmental root causes by working with city partners to improve lighting, visibility, and natural surveillance in high-risk blocks, making it more difficult for offenders to exploit alley networks and poorly lit spaces to commit crimes or evade police. At the same time, the strategy confronts social and systemic factors by strengthening collaboration with outreach workers, social-service agencies, and community organizations. This ensures that individuals with unmet educational, economic, or mental-health needs are connected to culturally appropriate resources, reducing reliance on negative peer groups that normalize illegal behavior.</p> <p>Additionally, the District’s commitment to trust-building, regular engagement with community members, and improved communication helps overcome distrust of government systems, enabling more residents to report issues, seek help, and participate in violence-</p>

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	<p>prevention initiatives. By expanding youth programming, mentorship opportunities, and employment pathways, the strategy gives at-risk individuals safer and more constructive alternatives to involvement with street groups. In sum, every major element of the Response Strategy is designed to counter a specific root cause, territorial disputes, firearm access, environmental vulnerabilities, distrust of institutions, service gaps, untreated trauma, and economic instability, creating a comprehensive approach that reduces the likelihood of gun-related crime reoccurring in PSP2.</p>		
<p><b>District Personnel Resources</b>  <i>Clearly identify what role each team will play in executing the above Response Strategy. Fill out only those that apply.</i></p>	<p><b>Team</b> <i>(select only those that apply)</i></p>	<p><b>Specific Response Strategy Activities</b>  <i>(only for those selected)</i></p>	<p><b># of Personnel Involved in Response Strategy</b></p>
	<p><input checked="" type="checkbox"/> Watch Personnel</p>	<p>Watch personnel and supervisors will ensure that beats 2412 and 2413 maintain beat integrity. Watch personnel will also conduct directed missions. Watch personnel will conduct frequent foot patrols and outdoor rollcalls.</p>	<p>Lieutenants:1  Sergeants:1  Police Officers:2-4</p>
	<p><input type="checkbox"/> District Coordination Team</p>		<p>Lieutenants:  Sergeants:  Police Officers:</p>
	<p><input checked="" type="checkbox"/> Community Policing</p>	<p>The community policing office will work closely with the stakeholders, community based organizations, business owners, and violence interrupters. The community policing office will also continue to organize and participate in community events to foster cooperation, trust, and community building.</p>	<p>Lieutenants:  Sergeants:1  Police Officers:8</p>
	<p><input checked="" type="checkbox"/> Tactical / Specialized Units</p>	<p>Tactical officers across all teams will be asked to increase their presence in "Rohingyan Crew's" area of operation. Tactical officers will also participate in directed mission with the focus on recovering narcotics, illegal firearms, and impounding vehicles.</p>	<p>Lieutenants:1  Sergeants:3  Police Officers:30</p>
	<p><input checked="" type="checkbox"/> SDSC Room</p>	<p>The SDSC room will increase their monitoring of the PODs located in the justice-involved street groups' territory and the "Rohingyan Crew's" area. The SDSC room will provide intelligence regarding street group activities and real time information related in-progress calls of violence. The SDSC will utilized its technology to increase the numbers of arrests and bolster successful prosecutions.</p>	<p>Lieutenants:  Sergeants:1  Police Officers:6  Civilians:1</p>
<p><b>Other District Resources</b>  <i>Identify non-personnel District resources (technology, equipment, etc) that will be used in executing the above Response Strategy.</i></p>	<p><b>Resource</b></p>	<p><b>Role in Response Strategy Execution</b></p>	
	<p>Police Observation Devices (PODs)</p>	<p>PODs will be used by the SDSC room, tactical officers, Robbery / Burglary Team members, Detectives, and other investigative units for video surveillance and incident immortalization.</p>	
	<p>Automatic License Plate Readers (ALPR)</p>	<p>Stationary and vehicle mounted ALPRs will be used to locate and recover stolen vehicles.</p>	
<p>DEX-Phones</p>	<p>Officers will use their DEX-Phones to have instant access to department databases that will assist them during street investigations.</p>		
<p><b>Other CPD (non-District) Resources</b></p>	<p><input checked="" type="checkbox"/> Bureau of Detectives</p>	<p>The Detectives will continue to conduct investigations and request that appropriate charges and upgrades are brought against offenders.</p>	

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<p><i>Identify non-District CPD resources that will be needed to execute the above Response Strategy.</i></p>	<input checked="" type="checkbox"/> Bureau of Counter-Terrorism	Gang Investigation Unit will initiate an investigation into the justice-involved street groups and the "Rohingyan Crew."
	<input checked="" type="checkbox"/> Other: Cook County State Attorney's Office	Officers and Investigators will consult with SA's Office for advice, arrest/search warrants, and to bring appropriate charges and upgrades against offenders.
	<input type="checkbox"/> Other: _____	
<p><b>City Resources</b>  <i>Clearly identify what role each agency will play in executing the Response Strategy. Fill out only those that apply.</i></p>	<b>Entity (select only those that apply)</b>	<b>Role/Responsibilities (only for those selected)</b>
	<input checked="" type="checkbox"/> Chicago Parks District	The Chicago Park District will report ongoing issues occurring in the parks, cooperate with investigations, and assist in dissemination information to the community. The park district will also host, in conjunction with CPD, youth engagement programs.
	<input checked="" type="checkbox"/> Chicago Public Schools	CPS will assist CPD by providing information about ongoing conflicts and criminal issues occurring in the schools. CPS will also work with CPD to educate student about gangs, narcotics, and other safety concerns.
	<input type="checkbox"/> Chicago Transit Authority	
	<input checked="" type="checkbox"/> Dept of Streets and Sanitation	S&S will assist in towing vehicles, adding additional lighting, and removing graffiti.
	<input type="checkbox"/> Department of Transportation	
	<input checked="" type="checkbox"/> Dept of Family and Support Services	Provide assistance and resources to families.
	<input checked="" type="checkbox"/> Department of Public Health	Provide assistance and resources to families and impacted individuals.
	<input type="checkbox"/> Department of Finance	
	<input type="checkbox"/> Department of Housing	
	<input checked="" type="checkbox"/> Other: Department of Forestry	Forestry will remove or trim bushes, trees, or others items obstructing PODs view.
<input type="checkbox"/> Other: _____		
<input type="checkbox"/> Other: _____		
<p><b>Community Resources</b>  <i>Identify what role community org's/members will play in executing the Response Strategy. Provide organization names and outline specific roles/responsibilities.</i></p>	<b>Entity (specify org name)</b>	<b>Role/Responsibilities</b>
	Trilogy	Trilogy will provide mental health services. Trilogy will also respond to a scene when requested to assist CPD with individuals who are suffering a crisis.
	Centro Romero	Centro Romero will provide adult services and education, legal services, youth education and programs, women's programs, and other resources and assistance.
	Indo American Center (IAC)	IAC will connect clients to resources and opportunities that improve their individual community and quality of life through direct service, outreach, education, access, and advocacy.
	Rohingya Cultural Center (RCC)	RCC will provide resources and opportunities to Rohingya individuals to improve their quality of life through health support, citizenship classes, adult tutoring, English as a Second Language classes, and youth programs.

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<p><b>Community Ownership</b>  <i>Explain how the Response Strategy and activities listed above will establish and empower the community to take on a leadership role in solving the problem.</i></p>	<p>The Response Strategy empowers the community by positioning residents, local organizations, and service providers as active partners rather than passive recipients of policing efforts. By increasing outreach, attending community meetings, and using culturally aware communication, the District builds trust with residents who may otherwise feel disconnected from government systems. This trust encourages community members to share information, report concerns, and participate in safety initiatives. Collaboration with violence interrupters, faith groups, youth programs, and neighborhood associations ensures that community stakeholders, those who best understand local dynamics, play a central role in identifying emerging issues, mediating conflicts, and guiding prevention efforts. As residents become more confident that their voices shape District priorities, they are more likely to take ownership of neighborhood safety.</p> <p>Additionally, connecting individuals to mental-health services, language support, educational resources, and economic opportunities strengthens community capacity and resilience. These partnerships not only address root causes of violence but also equip residents with tools to support one another, reducing reliance on harmful groups and increasing engagement with positive institutions. Environmental improvements such as better lighting, cleaner public spaces, and safer corridors empower residents to reclaim public areas and become more visible in their neighborhoods, reinforcing natural surveillance and discouraging criminal activity. Together, these efforts create a sustainable model in which the community leads in defining problems, participating in solutions, and shaping long-term strategies for safety and stability within PSP2.</p>			
	<p><b>Metrics</b>  <i>Select the Focus Metric that will be used as the primary measure to evaluate progress for this problem. Then, list any other quantitative and qualitative outcomes that you will use to track progress.</i></p>	<p><i>Focus Metric (refer to the District Guidance Document for a list of aligned metrics):</i></p> <p>The 24th District will use the following "Focus Metrics" to measure and evaluate the progress of Problem Solving Priority #2.</p> <ol style="list-style-type: none"> <li>1. A reduction of gun-related crimes, including a decrease in the number of shooting incidents, robberies, and batteries.</li> <li>2. A reduction of property crimes, including a decrease in the number of gun-shot related property damage.</li> <li>3. A reduction of shots-fired calls for service.</li> </ol> <p><i>Additional Metrics:</i></p>		
<p><b>Follow-Up Plan</b>  <i>Explain how the District will follow-up to ensure that the Response Strategy is having the desired impact</i></p>		<p>Over what time horizon will the Response Strategy be implemented? (select one)</p>	<p><input type="checkbox"/> 1 to 3 months</p>	<p><input type="checkbox"/> 4 to 6 months</p>
	<p><i>How frequently will District personnel follow-up to ensure the Response Strategy is having the desired impact?</i></p> <p>The 24th District will monitor its response strategy to Problem Solving Priority #2 through data analysis, community feedback, and internal review. We will track calls for service, reported offenses, and arrests. This will help determine whether our response strategy is reducing issues linked to justice-involved street groups or the "Rohingyan Crew." We will review progress monthly, compare against baselines, and adjust tactics as needed. We will reallocate resources where necessary. Community input from meetings, outreach, and local partnerships will provide insight into neighborhood safety perceptions. These combined efforts will help us regularly update our strategy for clear, measurable improvement.</p>			

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<p><b>Mitigation Criteria</b> <i>Explain how you will specifically know when the problem can be considered "addressed". Consider both quantitative and qualitative approaches.</i></p>	<p>The problem can be considered "addressed" when both measurable data trends and community-based feedback demonstrate a sustained reduction in gun-related harm within PSP2. Quantitatively, the District will look for clear downward trends in key indicators, including a significant and sustained reduction in violent CompStat crimes involving firearms, fewer shots-fired calls for service, and a decline in firearm recoveries tied to illegal possession or group activity. Additional quantitative markers include fewer armed robberies, fewer persons shot, and a reduction in clusters of reckless-discharge incidents within previously identified hot spots. These decreases must remain consistent over multiple reporting periods, not just short-term fluctuations, to demonstrate that the underlying conditions driving gun violence are being disrupted.</p> <p>Qualitatively, the problem can be considered addressed when residents, business owners, and community partners report feeling safer, experience fewer disturbances, and observe less visible group activity within their daily environments. Community sentiment gathered from beat meetings, surveys, outreach interactions, and informal conversations should reflect increased confidence in public safety, greater trust in police and service providers, and a noticeable improvement in quality of life. Additional qualitative indicators include stronger community participation in problem-solving meetings, more residents willing to report concerns or cooperate with investigations, and increased engagement in youth programs, mediation efforts, or neighborhood initiatives.</p> <p>Together, these quantitative and qualitative measures will signal not only that gun-related incidents have declined, but also that the community feels the impact of these improvements and views the neighborhood as more stable, secure, and resilient—indicating that the problem has been genuinely addressed.</p>
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**END PRIORITY #2**

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PROBLEM SOLVING PRIORITY #3					
<b>Scanning</b>	<b>Priority Title</b>	Youth-Trends			
	<b>Priority Type</b>	<input type="checkbox"/> Violent Crime	<input type="checkbox"/> Property Crime	<input checked="" type="checkbox"/> Quality of Life	
	<b>Source</b> <i>Check all that apply</i>	<input checked="" type="checkbox"/> Calls for Service	<input checked="" type="checkbox"/> Community Conversations	<input checked="" type="checkbox"/> DAC Meetings	<input type="checkbox"/> Resident Survey Data
		<input checked="" type="checkbox"/> Crime Data	<input checked="" type="checkbox"/> Community Interactions	<input checked="" type="checkbox"/> Beat Meetings	<input type="checkbox"/> Other: _____
<b>Rationale</b> <i>Explain why this is a top priority for your district. Provide specific numbers for calls for service and/or crime data to support your explanation. Be as specific as possible.</i>	<p>The 24th District has evaluated various sources, including Data Warehouse, Caboodle, Jaspersoft, and community sentiment from beat meetings, DAC meetings, and community conversations, and has learned that juveniles remain a significant concern. Our assessment has revealed a general concern for juveniles across several topics. We have distilled these topics to criminal justice system entanglements, crime and crime group-avoidance, education, and community involvement. As a result, the 24th District is naming youth engagement as our Problem Solving Priority #3 (PSP3). We believe that increased juvenile engagement could help mitigate the issues frequently experienced by juveniles and provide them with positive resources and outlets. Moreover, we would like to see youth attendance at police sponsored and community events. The 24th District affirms that juveniles are a valuable and worthwhile focus for many community and district resources.</p>				
<b>Analysis</b>	<b>Problem Analysis</b> <i>Explain the problem by describing each of the listed elements. Be as specific as possible.</i>	<p>7. <i>Who is / are the victim(s)?</i></p> <p>The affected population in this problem includes both the juveniles of the 24th District and the broader community. Juveniles are directly impacted as they face challenges related to criminal justice involvement and limited access to positive activities and support networks. These issues can hinder their development and increase their vulnerability to risky behaviors. At the same time, the wider community is affected by the consequences of youth disengagement, as it can influence neighborhood safety, cohesion, and long-term community health. By focusing on juvenile engagement, the District aims to support young people while strengthening the overall well-being of the community.</p>			
		<p>8. <i>Describe the methods / actions used by the offender (do not include demographic information). Include any identified patterns such as motives, types of weapons used to commit the crime, how they attempt to flee the scene of the crime, etc.</i></p> <p>The methods and actions observed among juveniles in the 24th District reflect early-risk behaviors that can escalate into more serious criminal patterns if not addressed. While many incidents involve low-level infractions such as curfew violations or absenteeism, these behaviors often serve as entry points into higher-risk activities. Juveniles may engage in opportunistic offenses, associate with peers involved in criminal activity, or be influenced by groups that promote weapon possession or drug use. These actions typically lack sophisticated planning or concealment; instead, they arise from impulsive decisions, peer pressure, or a desire for belonging. Such patterns indicate vulnerability to more serious criminal justice involvement, including weapon violations or drug-related offenses, particularly when youth lack positive supervision, supportive environments, or constructive outlets.</p>			
		<i>Typical Time of Day (select all that apply):</i>	<input type="checkbox"/> 1 <sup>st</sup> Watch	<input checked="" type="checkbox"/> 2 <sup>nd</sup> Watch	<input checked="" type="checkbox"/> 3 <sup>rd</sup> Watch

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	<p>9. <i>What is the location of this criminal activity? Use street names to delineate the boundaries below:</i></p> <ul style="list-style-type: none"> <li>As this is a general concern for all youths in the 24th District, the whole district will be delineated as the boundaries for Problem Solving Priority #3.</li> </ul>
<p><b>Root Cause Analysis</b> <i>Identify potential root causes of the problem that, if mitigated, would prevent the problem from re-occurring. Be as specific as possible.</i></p>	<p>Several root causes contribute to the juvenile-related problems in the 24th District, and addressing them would help prevent these issues from recurring. Many juveniles lack access to structured recreational, educational, and mentorship opportunities, leaving them vulnerable to negative peer influences and unproductive use of time. Weak or inconsistent family and community support systems further increase the risk of involvement in criminal activity. In some areas, gangs exploit these vulnerabilities by recruiting disengaged youth and offering a sense of belonging that they may not find elsewhere. Risky behaviors also become normalized within certain peer groups, encouraging juveniles to participate in weapon possession, drug use, or other offenses. Barriers to school engagement, including transportation challenges, learning difficulties, or limited academic support, push juveniles away from the protective structure school provides. Additionally, many youth lack awareness of the long-term consequences of their actions, often due to gaps in communication and guidance. A lack of trust in law enforcement and community institutions can further isolate juveniles, making them less likely to seek help or participate in positive programming. Addressing these interconnected root causes is essential to reducing juvenile risk behaviors and improving overall community safety.</p>
<p><b>Response Strategy</b> <i>Describe the overall approach that will be taken to solve the problem, based on the Analysis completed above. Non-enforcement strategies must be included.</i></p>	<p><i>Non-enforcement response (required):</i></p> <p>The 24th District asserts that a strong non-police enforcement approach to the juvenile problem focuses on strengthening the community systems that influence youth behavior long before police involvement is ever needed. Based on the analysis, the most effective strategy is a comprehensive community-based intervention model that mobilizes schools, families, youth organizations, and local service providers to address the root causes driving risky juvenile behavior. This can include expanding after-school programs, mentorship opportunities, sports leagues, and job-readiness initiatives that give juveniles structured, prosocial outlets.</p> <p>Schools can play a key role by improving attendance supports, providing tutoring, offering early-warning interventions for at-risk students, and increasing access to counselors or social workers. Community organizations and nonprofits can also intervene by providing mental health services, family support programs, and conflict-resolution training that strengthen supervision at home and reduce vulnerability to peer pressure or gang recruitment. Additionally, youth-focused outreach teams, made up of community leaders, credible messengers, and violence-interruption groups, can guide juveniles away from risky behaviors, help them understand the consequences of crime, and connect them to resources tailored to their needs. Together, these non-police approaches reduce the factors that push juveniles toward crime, providing a supportive environment that promotes healthy development and long-term community stability.</p> <p>We also assess that the 24th District's stable juvenile figures above are the result of an effective Community Policing Office that employs a caring and dedicated staff that focuses</p>

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	<p>on juvenile engagements. Our community policing office conducts several juvenile engagement events throughout the year with the goal to educate juveniles in the perils of committing crime, becoming involved with justice-involved street groups, guns, and drugs. The community policing office visits several schools throughout the community, where they put on "Officer Friendly" program, attend career days, and offer assistance with "Students with Temporary Living Situations" program. The Community Policing Office also offers other programs, including the Police Explorers program and the Police Athletic League. Overall, the 24th District Community Policing Office has reported in the Community Engagement System 35 youth-related engagements. We believe that these engagements offer positive resources and outlets that have an impact on juveniles becoming entangled in the criminal justice system or involvement with justice-involved street groups. We believe that these engagements should not only continue, but also bolstered.</p>
	<p><i>Enforcement response (if applicable):</i></p> <p>Although not the preferred method, a police enforcement approach can still support problem reduction when grounded in the analysis above and applied in a measured, youth-focused way. Enforcement efforts can include targeted patrols in areas where juveniles are most at risk for gang influence, drug activity, or weapon violations, ensuring officers are visible during peak times for curfew violations or loitering. Police can also conduct focused deterrence by identifying small groups of juveniles repeatedly involved in risky behavior and engaging them directly with clear expectations, legal consequences, and offers for support services. Collaboration with school resource officers can help address chronic absenteeism, ensuring early intervention before behavior escalates. In situations involving weapon possession, drug activity, or aggressive recruitment by gangs, officers may need to use directed enforcement to disrupt harmful influences and reduce immediate threats to youth safety. While enforcement alone cannot solve the issue, strategically applied police actions can help suppress the most dangerous behaviors long enough for community-based solutions to take root.</p>
	<p>The Chicago Police Department, as a whole, is taking a different approach to juvenile criminal justice entanglements, and this new approach may have an impact on juveniles offending or re-offending. The Youth Intervention Pathways Program is approaching juvenile offenders through a lens of resources and services rather than stigmatizing them with a juvenile justice record. The program intends to reduce the harms of the justice system for juveniles arrested in Chicago by promoting diversion opportunities, station adjustments that send the juveniles home without formal charging, and connecting them to supportive family and social services. The Chicago Police Department further seeks to enhance the effectiveness of its juvenile delinquency intervention and prevention efforts through the use of a multi-disciplinary approach and expanded inter-agency partnerships with other juvenile justice agencies, as well as key agencies within the social service, health care, and education systems.</p>
<p><b>Root Cause Mitigation</b> Explain how the Response Strategy directly addresses the root cause that was analyzed above.</p>	<p>The response strategy directly addresses the identified root causes by strengthening the support systems that influence juvenile behavior and reducing the conditions that make youth vulnerable to risky activities. By expanding access to after-school programs, mentorship, recreational outlets, and academic support, the strategy counters the lack of structured opportunities that often leads juveniles toward negative peer groups or unproductive time on the streets. Enhanced collaboration with schools helps mitigate barriers to attendance and engagement, ensuring students remain connected to consistent guidance and supervision. Community-based outreach teams and credible messengers address the normalization of risky behavior by offering positive role models, conflict-resolution skills, and real alternatives to gang recruitment, weapon possession, or drug use. Family support services</p>

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		and mental health resources help stabilize home environments and strengthen adult involvement, addressing gaps in supervision and emotional support. When needed, targeted police interventions disrupt immediate threats, such as gangs or drug activity, providing safer conditions for supportive programming to succeed. Together, these components directly reduce the underlying factors that drive juveniles toward risky behavior, making long-term improvement more sustainable.	
<b>District Personnel Resources</b> <i>Clearly identify what role each team will play in executing the above Response Strategy. Fill out only those that apply.</i>	<b>Team</b> <i>(select only those that apply)</i>	<b>Specific Response Strategy Activities</b> <i>(only for those selected)</i>	<b># of Personnel Involved in Response Strategy</b>
	<input checked="" type="checkbox"/> Watch Personnel	Watch personnel can assist with PSP3 by being role models and directing at-risk juveniles to help and resources. Watch personnel will also perform an increased amount of park checks, foot patrols at parks, and outdoor rollcalls.	Lieutenants:1 Sergeants:1 Police Officers:2-4
	<input type="checkbox"/> District Coordination Team		Lieutenants: Sergeants: Police Officers:
	<input checked="" type="checkbox"/> Community Policing	The Community Police Officer is key to meeting PSP3's goals. The Community Police Officer will increase the number of available programs and bolster its existing programs with the overall goal of increasing youth engagement and deterring them from risky behavior.	Lieutenants: Sergeants:1 Police Officers:8
	<input type="checkbox"/> Tactical / Specialized Units		Lieutenants: Sergeants: Police Officers:
	<input type="checkbox"/> SDSC Room		Lieutenants: Sergeants: Police Officers: Civilians:
<b>Other District Resources</b> <i>Identify non-personnel District resources (technology, equipment, etc) that will be used in executing the above Response Strategy.</i>	<b>Resource</b>	<b>Role in Response Strategy Execution</b>	
<b>Other CPD (non-District) Resources</b> <i>Identify non-District CPD resources that will be needed to execute the above Response Strategy.</i>	<input type="checkbox"/> Bureau of Detectives		
	<input type="checkbox"/> Bureau of Counter-Terrorism		

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	<input type="checkbox"/> Other: _____	
	<input type="checkbox"/> Other: _____	
<p><b>City Resources</b>  <i>Clearly identify what role each agency will play in executing the Response Strategy. Fill out only those that apply.</i></p>	<b>Entity (select only those that apply)</b>	<b>Role/Responsibilities (only for those selected)</b>
	<input checked="" type="checkbox"/> Chicago Parks District	The Parks will continue existing programs with the goal of increasing attendance.
	<input checked="" type="checkbox"/> Chicago Public Schools	The 24th District will develop a program to meet with school principals, assistant principals, and school parenting coordinators to create a forum where ongoing and emerging juvenile issues and conflicts can be discussed.
	<input type="checkbox"/> Chicago Transit Authority	
	<input type="checkbox"/> Dept of Streets and Sanitation	
	<input type="checkbox"/> Department of Transportation	
	<input checked="" type="checkbox"/> Dept of Family and Support Services	Provide support resources and services.
	<input checked="" type="checkbox"/> Department of Public Health	Provide support resources and services.
	<input type="checkbox"/> Department of Finance	
	<input checked="" type="checkbox"/> Department of Housing	Engage Dept. of Housing to assist those who are experiencing unstable housing.
	<input type="checkbox"/> Other: _____	
<p><b>Community Resources</b>  <i>Identify what role community org's/members will play in executing the Response Strategy. Provide organization names and outline specific roles/responsibilities.</i></p>	<b>Entity (specify org name)</b>	<b>Role/Responsibilities</b>
	Howard Area Community Center	Provide outreach services to at risk juveniles and their parents. Provide parenting programs. Provide afterschool programs that focus on education and assistance.
	Centro Romero	Provide outreach services to at risk juveniles and their parents. Provide parenting programs. Provide afterschool programs that focus on education and assistance.
	Indo American Center (IAC)	Provide outreach services to at risk juveniles and their parents. Provide parenting programs. Provide afterschool programs that focus on education and assistance.
	Jewish Community Center (JCC)	Provide outreach services to at risk juveniles and their parents. Provide parenting programs. Provide afterschool programs that focus on education and assistance.

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<p><b>Community Ownership</b>  <i>Explain how the Response Strategy and activities listed above will establish and empower the community to take on a leadership role in solving the problem.</i></p>	<p>The response strategy empowers the community by shifting the focus from police-driven solutions to community-led prevention, giving residents, families, schools, and local organizations an active role in shaping outcomes for youth. By expanding mentorship programs, after-school activities, and outreach initiatives led by community groups and credible messengers, the strategy places trusted local stakeholders at the center of engagement efforts. Strengthening partnerships with schools, nonprofits, and neighborhood organizations reinforces shared responsibility and builds a network of adults who can consistently guide, support, and monitor at-risk juveniles. Family support services enable parents and caregivers to better supervise and communicate with their children, increasing their capacity to intervene early. As community members take ownership of these initiatives, designing programs, volunteering, participating in youth engagement events, and helping shape priorities, they become leaders in creating safer and more supportive environments. This collective approach not only reduces reliance on police intervention but also builds long-term resilience by equipping the community with the tools, knowledge, and confidence to sustain positive change for their youth.</p>			
	<p><b>Metrics</b>  <i>Select the Focus Metric that will be used as the primary measure to evaluate progress for this problem. Then, list any other quantitative and qualitative outcomes that you will use to track progress.</i></p>	<p><i>Focus Metric (refer to the District Guidance Document for a list of aligned metrics):</i></p> <ol style="list-style-type: none"> <li>1. Increased youth events and engagements</li> <li>2. Increased number of Community Engagement Management System entries related to youth.</li> <li>3. Increased youth attendance at police and community sponsored events.</li> </ol> <p><i>Additional Metrics:</i></p>		
<p><b>Assessment Plan</b></p> <p><b>Follow-Up Plan</b>  <i>Explain how the District will follow-up to ensure that the Response Strategy is having the desired impact</i></p>		<p><i>Over what time horizon will the Response Strategy be implemented? (select one)</i></p>	<input type="checkbox"/> 1 to 3 months	<input type="checkbox"/> 4 to 6 months
	<p><i>How frequently will District personnel follow-up to ensure the Response Strategy is having the desired impact?</i></p> <p>The District will follow up on the Response Strategy by using a combination of data monitoring, ongoing community feedback, and continuous evaluation of youth engagements. First, the District will track key juvenile-related metrics, such as arrests, curfew violations and school absentee encounters, to identify whether trends are improving over time. These data points will be reviewed regularly and compared to baseline numbers established prior to the strategy’s implementation. Next, the District will maintain open communication with schools, community organizations, and families to gather qualitative feedback about changes in behavior, school engagement, and youth–community relationships. Beat meetings, DAC meetings, and community conversations will serve as additional platforms for residents to voice concerns or highlight successes. By combining quantitative data with real-time community input, the District can identify what is working, adjust activities when needed, and ensure the response strategy is producing meaningful and sustained improvements in juvenile outcomes.</p>			

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<p><b>Mitigation Criteria</b> <i>Explain how you will specifically know when the problem can be considered "addressed". Consider both quantitative and qualitative approaches.</i></p>	<p>The problem can be considered "addressed" when both measurable improvements and observable community changes clearly show that juvenile risk behaviors have decreased and that youth are more connected to positive supports. Quantitatively, the District would expect to see sustained reductions in key indicators such as juvenile arrests, curfew violations, truancy encounters, and contacts involving weapons, drugs, or gang-related activity. Increases in participation in after-school programs, mentorship initiatives, and community events would also signal progress. These trends should remain stable or continue to improve over multiple reporting periods, not just show temporary dips.</p>
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**END PRIORITY #3**

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### SECTION 2 – COMMUNITY ENGAGEMENT PRIORITIES

List the District's top priority engagement activities for the year for each of the listed populations. Engagement activities should be listed in rank order from highest to lowest priority. List at least one, and no more than three, high priority engagement activities for each population.

COMMUNITY ENGAGEMENT PRIORITIES				
<b>Youth</b>  <b>High Priority Engagement Activities</b> <i>List at least one (no more than 3)</i>	<b>Priority #1:</b> <i>Describe the engagement</i>  Police Athletic and Arts League:  The Police Athletic and Arts League is a program in which members of the Department coach young people in sports, art activities, help with homework, and other school-related activities. The purpose is to build character and help strengthen police-community relations. The program is in coordination with the National Association of Police Athletic/Activities League, Inc., which exists to aid in the preventing of juvenile crime and violence by providing mentorship, civic/service, athletic, recreational, enrichment and educational opportunities and resources.	<i>Select only one; if co-created a partner must be listed</i>  <input checked="" type="checkbox"/> CPD-Driven <input type="checkbox"/> Community-Driven <input checked="" type="checkbox"/> Co-Created with Park District	<i>Why is this engagement activity a high priority for the District?</i>  The Police Athletic and Arts League (PAALs) is a program in which members of the Department coach young people in sports, art activities, help with homework, and other school-related activities. The purpose is to build character and help strengthen police-community relations. The program is in coordination with the National Association of Police Athletic/Activities League, Inc., which exists to aid in the preventing of juvenile crime and violence by providing mentorship, civic/service, athletic, recreational, enrichment and educational opportunities and resources.	<i>What role will non-Community Policing Personnel (Watch, Tactical/Specialized Units, etc) play in the engagement?</i>  Participate with in the Police Athletic League with youths to build a bridge and generate trust between police officers and youths.
	<i>Who is the District Point of Contact for this engagement?</i> Officer M. Lasticly		<i>Why was this individual selected as the Point of Contact for this engagement?</i> Youth Liaison Officer.	
	<b>Priority #2:</b> <i>Describe the engagement</i>  General youth engagement throughout the area of Problem Solving Priority #2.	<i>Select only one; if co-created a partner must be listed</i>  <input checked="" type="checkbox"/> CPD-Driven <input type="checkbox"/> Community-Driven <input type="checkbox"/> Co-Created with _____	<i>Why is this engagement activity a high priority for the District?</i>  The 24th District posits that engaging the youth in PSP2 can net positive outcomes. Specifically, we are hoping to educate the youth and deter them from engaging in gun-related crimes.	<i>What role will non-Community Policing Personnel (Watch, Tactical/Specialized Units, etc) play in the engagement?</i>  All Officers
	<i>Who is the District Point of Contact for this engagement?</i> Officer M Lasticly		<i>Why was this individual selected as the Point of Contact for this engagement?</i> Youth Liaison Officer	

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	<p><b>Priority #3:</b>  <i>Describe the engagement</i></p> <p>General youth engagement throughout the district through available youth programs</p>	<p><i>Select only one; if co-created a partner must be listed</i></p> <p><input checked="" type="checkbox"/> CPD-Driven  <input type="checkbox"/> Community-Driven  <input type="checkbox"/> Co-Created with _____</p>	<p><i>Why is this engagement activity a high priority for the District?</i></p> <p>The 24th District's priority three is increasing youth engagement; as a result, we will continue current Department youth programs and continue to participate in community-driven and co-created events to increase our youth engagements.</p>	<p><i>What role will non-Community Policing Personnel (Watch, Tactical/Specialized Units, etc) play in the engagement?</i></p> <p>All officers will play a role in positive youth engagements.</p>
	<p><i>Who is the District Point of Contact for this engagement?</i></p> <p>Officer M. Lasticly</p>	<p><i>Why was this individual selected as the Point of Contact for this engagement?</i></p> <p>Youth Liaison Officer</p>		

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<b>COMMUNITY ENGAGEMENT PRIORITIES</b>					
<p><b>Older Adults</b></p> <p><b>High Priority Engagement Activities</b></p> <p><i>List at least one (no more than 3)</i></p>	<p><b>Priority #1:</b> <i>Describe the engagement</i></p> <p>The Community Policing Office will offer general education to older adult on how to avoid becoming victims. The Community Policing Office will also provide follow-up and resources to older adults. The Community Policing Office will continue to work community based organizations to provide services and resources to older adults.</p>	<p><i>Select only one; if co-created a partner must be listed</i></p> <p><input checked="" type="checkbox"/> CPD-Driven</p> <p><input type="checkbox"/> Community-Driven</p> <p><input type="checkbox"/> Co-Created with _____</p>	<p><i>Why is this engagement activity a high priority for the District?</i></p> <p>We believe that it is important to frequently engage the older adults to ensure that all their needs are met and to educate them on the best practices to avoid being victimized.</p>	<p><i>What role will non-Community Policing Personnel (Watch, Tactical/Specialized Units, etc) play in the engagement?</i></p> <p>All Officers</p>	
	<p><i>Who is the District Point of Contact for this engagement?</i></p> <p>Officer D. Gajewski</p>		<p><i>Why was this individual selected as the Point of Contact for this engagement?</i></p> <p>Older Adults Liaison Officer</p>		
	<p><b>Priority #2:</b> <i>Describe the engagement</i></p> <p>The Community Policing Office will offer general education to older adult on how to avoid becoming victims. The Community Policing Office will also provide follow-up and resources to older adults. The Community Policing Office will continue to work community based organizations to provide services and resources to older adults.</p>	<p><i>Select only one; if co-created a partner must be listed</i></p> <p><input checked="" type="checkbox"/> CPD-Driven</p> <p><input type="checkbox"/> Community-Driven</p> <p><input type="checkbox"/> Co-Created with _____</p>	<p><i>Why is this engagement activity a high priority for the District?</i></p> <p>We believe that it is important to frequently engage the older adults to ensure that all their needs are met and to educate them on the best practices to avoid being victimized.</p>	<p><i>What role will non-Community Policing Personnel (Watch, Tactical/Specialized Units, etc) play in the engagement?</i></p> <p>All Officers</p>	
	<p><i>Who is the District Point of Contact for this engagement?</i></p> <p>Officer D. Gajewski</p>		<p><i>Why was this individual selected as the Point of Contact for this engagement?</i></p> <p>Older Adult Liaison Officer</p>		
	<p><b>Priority #3:</b> <i>Describe the engagement</i></p>	<p><i>Select only one; if co-created a partner must be listed</i></p> <p><input type="checkbox"/> CPD-Driven</p> <p><input type="checkbox"/> Community-Driven</p> <p><input type="checkbox"/> Co-Created with _____</p>	<p><i>Why is this engagement activity a high priority for the District?</i></p>	<p><i>What role will non-Community Policing Personnel (Watch, Tactical/Specialized Units, etc) play in the engagement?</i></p>	
	<p><i>Who is the District Point of Contact for this engagement?</i></p>		<p><i>Why was this individual selected as the Point of Contact for this engagement?</i></p>		

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<b>COMMUNITY ENGAGEMENT PRIORITIES</b>					
<p><b>Business</b></p> <p><b>High Priority Engagement Activities</b></p> <p><i>List at least one (no more than 3)</i></p>	<p><b>Priority #1:</b> <i>Describe the engagement</i></p> <p>The Business Liaison Officer (BLO) will meet with "Howard Street" businesses to provide resources and education.</p>	<p><i>Select only one; if co-created a partner must be listed</i></p> <p><input checked="" type="checkbox"/> CPD-Driven</p> <p><input checked="" type="checkbox"/> Community-Driven</p> <p><input type="checkbox"/> Co-Created with _____</p>	<p><i>Why is this engagement activity a high priority for the District?</i></p> <p>Due to Howard Street businesses suffering due to the presence of justice-involved street groups, mental health consumers, narcotic dependent persons, and the non-domiciled, it is important to engage these stakeholders to ensure their needs are being met, problem individuals are addressed, best practices to avoid being victimized, and they are educated about available resources.</p>	<p><i>What role will non-Community Policing Personnel (Watch, Tactical/Specialized Units, etc) play in the engagement?</i></p> <p>Officers will increase their presence in the "Howard Street" business corridor. They will frequently perform foot patrols and meet with store owners.</p>	
	<p><i>Who is the District Point of Contact for this engagement?</i></p> <p>Officer R Estudillo</p>		<p><i>Why was this individual selected as the Point of Contact for this engagement?</i></p> <p>Business Liaison Officer</p>		
	<p><b>Priority #2:</b> <i>Describe the engagement</i></p> <p>The Business Liaison Officer (BLO) will regularly meet with business owners on Devon Ave with in PSP2's area to provide resource and education.</p>	<p><i>Select only one; if co-created a partner must be listed</i></p> <p><input checked="" type="checkbox"/> CPD-Driven</p> <p><input checked="" type="checkbox"/> Community-Driven</p> <p><input type="checkbox"/> Co-Created with _____</p>	<p><i>Why is this engagement activity a high priority for the District?</i></p> <p>We believe that it is important to frequently engage these stakeholders to ensure their needs are being met, problem individuals are addressed, provide best practices to avoid being victimized, and they are educated about available resources.</p>	<p><i>What role will non-Community Policing Personnel (Watch, Tactical/Specialized Units, etc) play in the engagement?</i></p> <p>Officer should increase their presence on Devon and perform frequently foot patrols. Officer are also encouraged to meet with business owners.</p>	
	<p><i>Who is the District Point of Contact for this engagement?</i></p> <p>Officer R. Estudillo</p>		<p><i>Why was this individual selected as the Point of Contact for this engagement?</i></p> <p>Business Liaison Officer</p>		
	<p><b>Priority #3:</b> <i>Describe the engagement</i></p>	<p><i>Select only one; if co-created a partner must be listed</i></p> <p><input type="checkbox"/> CPD-Driven</p> <p><input type="checkbox"/> Community-Driven</p> <p><input type="checkbox"/> Co-Created with _____</p>	<p><i>Why is this engagement activity a high priority for the District?</i></p>	<p><i>What role will non-Community Policing Personnel (Watch, Tactical/Specialized Units, etc) play in the engagement?</i></p>	
	<p><i>Who is the District Point of Contact for this engagement?</i></p>		<p><i>Why was this individual selected as the Point of Contact for this engagement?</i></p>		

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COMMUNITY ENGAGEMENT PRIORITIES				
<p><b>Domestic Violence</b></p> <p><b>High Priority Engagement Activities</b></p> <p><i>List at least one (no more than 3)</i></p>	<p><b>Priority #1:</b> <i>Describe the engagement</i></p>	<p><i>Select only one; if co-created a partner must be listed</i></p> <p><input type="checkbox"/> CPD-Driven</p> <p><input type="checkbox"/> Community-Driven</p> <p><input type="checkbox"/> Co-Created with _____</p>	<p><i>Why is this engagement activity a high priority for the District?</i></p>	<p><i>What role will non-Community Policing Personnel (Watch, Tactical/Specialized Units, etc) play in the engagement?</i></p>
	<p><i>Who is the District Point of Contact for this engagement?</i></p>		<p><i>Why was this individual selected as the Point of Contact for this engagement?</i></p>	
	<p><b>Priority #2:</b> <i>Describe the engagement</i></p>	<p><i>Select only one; if co-created a partner must be listed</i></p> <p><input type="checkbox"/> CPD-Driven</p> <p><input type="checkbox"/> Community-Driven</p> <p><input type="checkbox"/> Co-Created with _____</p>	<p><i>Why is this engagement activity a high priority for the District?</i></p>	<p><i>What role will non-Community Policing Personnel (Watch, Tactical/Specialized Units, etc) play in the engagement?</i></p>
	<p><i>Who is the District Point of Contact for this engagement?</i></p>		<p><i>Why was this individual selected as the Point of Contact for this engagement?</i></p>	
	<p><b>Priority #3:</b> <i>Describe the engagement</i></p>	<p><i>Select only one; if co-created a partner must be listed</i></p> <p><input type="checkbox"/> CPD-Driven</p> <p><input type="checkbox"/> Community-Driven</p> <p><input type="checkbox"/> Co-Created with _____</p>	<p><i>Why is this engagement activity a high priority for the District?</i></p>	<p><i>What role will non-Community Policing Personnel (Watch, Tactical/Specialized Units, etc) play in the engagement?</i></p>
	<p><i>Who is the District Point of Contact for this engagement?</i></p>		<p><i>Why was this individual selected as the Point of Contact for this engagement?</i></p>	

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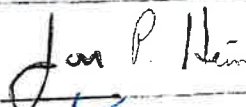



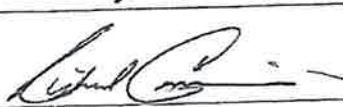
COMMUNITY ENGAGEMENT PRIORITIES					
<b>Affinity Groups</b>  <b>High Priority Engagement Activities</b> <i>List at least one (no more than 3)</i>	<b>Priority #1:</b> <i>Describe the engagement</i>  The Affinity Liaison Officer (ALO) will assess the extent of the homeless encampments.	<i>Select a specific population:</i>  <input type="checkbox"/> LGBTQI <input type="checkbox"/> Religious Minorities <input type="checkbox"/> Immigrants <input checked="" type="checkbox"/> Homeless Individuals <input type="checkbox"/> Indiv w/ Disabilities <input checked="" type="checkbox"/> Individuals in Crisis <input type="checkbox"/> Other: _____	<i>Why is this engagement activity a high priority for the District?</i>  The ALO will determine the extent of the homeless encampment on "Howard Street." If deemed necessary, the ALO will offers services by partnering with non-for-profits to offer services to the non-domiciled. The ALO will then engage Streets and Sanitation to have the encampment removed and the area cleaned.	<i>What role will non-Community Policing Personnel (Watch, Tactical/Specialized Units, etc) play in the engagement?</i>  None	
	<i>Who is the District Point of Contact for this engagement?</i>  Officer C. Draper		<i>Why was this individual selected as the Point of Contact for this engagement?</i> Affinity Liaison Officer		
	<b>Priority #2:</b> <i>Describe the engagement</i>  The Affinity Liaison Officer (ALO) will generate a rapport with religious minorities and immigrants to offer services.	<i>Select a specific population:</i>  <input type="checkbox"/> LGBTQI <input checked="" type="checkbox"/> Religious Minorities <input checked="" type="checkbox"/> Immigrants <input type="checkbox"/> Homeless Individuals <input type="checkbox"/> Indiv w/ Disabilities <input type="checkbox"/> Individuals in Crisis <input type="checkbox"/> Other: _____	<i>Why is this engagement activity a high priority for the District?</i>  Due to Rohingyas being religious minorities and immigrants, the ALO will regularly meet with members of the Rohingya community to develop a rapport and to offers services that are best suited for their culture.	<i>What role will non-Community Policing Personnel (Watch, Tactical/Specialized Units, etc) play in the engagement?</i>  All Officers will increase their presence within justice involved street groups and "Rohingyan Crews" territory.	
	<i>Who is the District Point of Contact for this engagement?</i>  Officer C. Draper		<i>Why was this individual selected as the Point of Contact for this engagement?</i> Affinity Liaison Officer		
	<b>Priority #3:</b> <i>Describe the engagement</i>  The Affinity Liaison Officer (ALO) will assist the Youth Liaison Officer with youth engagements	<i>Select a specific population:</i>  <input type="checkbox"/> LGBTQI <input type="checkbox"/> Religious Minorities <input type="checkbox"/> Immigrants <input type="checkbox"/> Homeless Individuals <input type="checkbox"/> Indiv w/ Disabilities <input type="checkbox"/> Individuals In Crisis <input checked="" type="checkbox"/> Other: Youths	<i>Why is this engagement activity a high priority for the District?</i>  Due to the crossover with affinity groups and youths, It is important that the ALO works with the Youth Officer to garner youth buy in and increased youth engagement.	<i>What role will non-Community Policing Personnel (Watch, Tactical/Specialized Units, etc) play in the engagement?</i>  None	
	<i>Who is the District Point of Contact for this engagement?</i>  Officer C. Draper		<i>Why was this individual selected as the Point of Contact for this engagement?</i> Affinity Liaison Officer		

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**CHICAGO POLICE DEPARTMENT**

**COMMUNITY ENGAGEMENT PRIORITIES**

<p><b>(OPTIONAL)</b></p> <p><b>Other District Engagements</b> <i>(no more than 3)</i></p>	<p><b>Priority #1:</b> <i>Describe the engagement</i></p>	<p><i>Select only one; if co-created a partner must be listed</i></p> <p><input type="checkbox"/> CPD-Driven</p> <p><input type="checkbox"/> Community-Driven</p> <p><input type="checkbox"/> Co-Created with _____</p>	<p><i>Why is this engagement activity a high priority for the District?</i></p>	<p><i>What role will non-Community Policing Personnel (Watch, Tactical/Specialized Units, etc) play in the engagement?</i></p>
	<p><i>Who is the District Point of Contact for this engagement?</i></p>		<p><i>Why was this individual selected as the Point of Contact for this engagement?</i></p>	
	<p><b>Priority #2:</b> <i>Describe the engagement</i></p>	<p><i>Select only one; if co-created a partner must be listed</i></p> <p><input type="checkbox"/> CPD-Driven</p> <p><input type="checkbox"/> Community-Driven</p> <p><input type="checkbox"/> Co-Created with _____</p>	<p><i>Why is this engagement activity a high priority for the District?</i></p>	<p><i>What role will non-Community Policing Personnel (Watch, Tactical/Specialized Units, etc) play in the engagement?</i></p>
	<p><i>Who is the District Point of Contact for this engagement?</i></p>		<p><i>Why was this individual selected as the Point of Contact for this engagement?</i></p>	
	<p><b>Priority #3:</b> <i>Describe the engagement</i></p>	<p><i>Select only one; if co-created a partner must be listed</i></p> <p><input type="checkbox"/> CPD-Driven</p> <p><input type="checkbox"/> Community-Driven</p> <p><input type="checkbox"/> Co-Created with _____</p>	<p><i>Why is this engagement activity a high priority for the District?</i></p>	<p><i>What role will non-Community Policing Personnel (Watch, Tactical/Specialized Units, etc) play in the engagement?</i></p>
	<p><i>Who is the District Point of Contact for this engagement?</i></p>		<p><i>Why was this individual selected as the Point of Contact for this engagement?</i></p>	

**Community-Driven Approaches to Crime Reduction - District Strategic Plan**  
**CHICAGO POLICE DEPARTMENT**

APPROVED BY	Print Name	Signature	Date
Chief, Bureau of Patrol	JON P. HEIN		30 Dec 25
Area Deputy Chief	JAMES M. BAUER		30 Dec 25
OCP Commanding Officer	Gloria Bunk		30 Dec 2025
District Commanding Officer	Commander Alison Christian #31		15 Dec 25
District Advisory Committee Chair	RICHARD CONCAILO		15 DEC 25

**STRATEGIC PLAN DRAFTING TEAM**

List the names of District and Bureau personnel who actively contributed to the content of this strategic plan.

Team	Names (include Rank)
Exempt Members	
Watch Personnel	
District Coordination Team Personnel	
Community Policing Personnel	Sgt. John Ventrella #1757
Tactical / Specialized Unit Personnel	
SDSC Personnel	
Bureau of Detectives Personnel	
Bureau of Organized Crime Personnel	
OCP Area Coordinator	
Other Personnel	